NASPP The National Association of Stock Plan Professionals

The New Compensation Committee Report

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Old Method - Standard Stuff

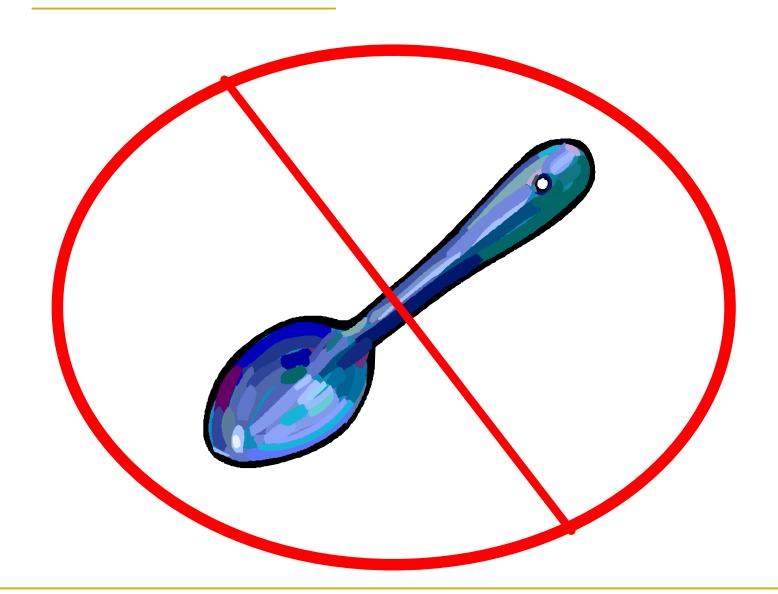
Job-by-job comparison

Annual pay only

Survey data only – selected by revenue

No performance data or comparisons

No More Spoon–Feeding

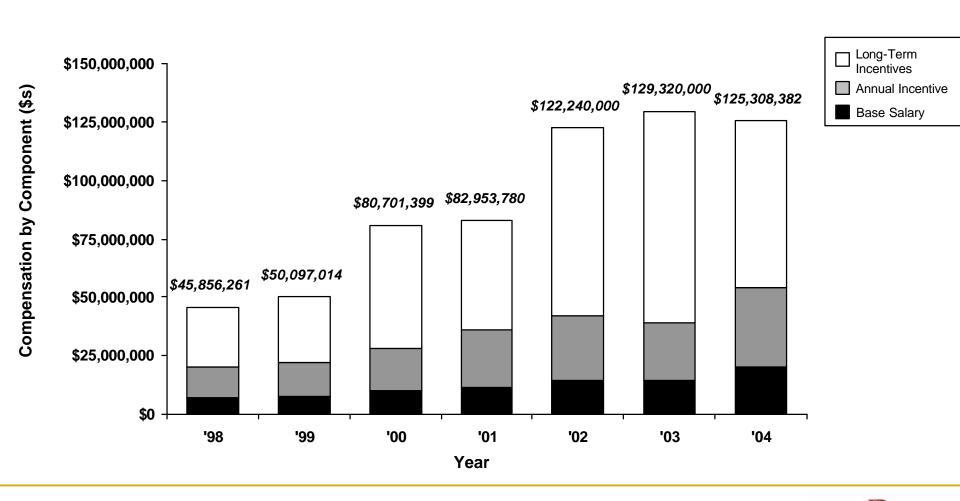


The New Way - The Whole Picture

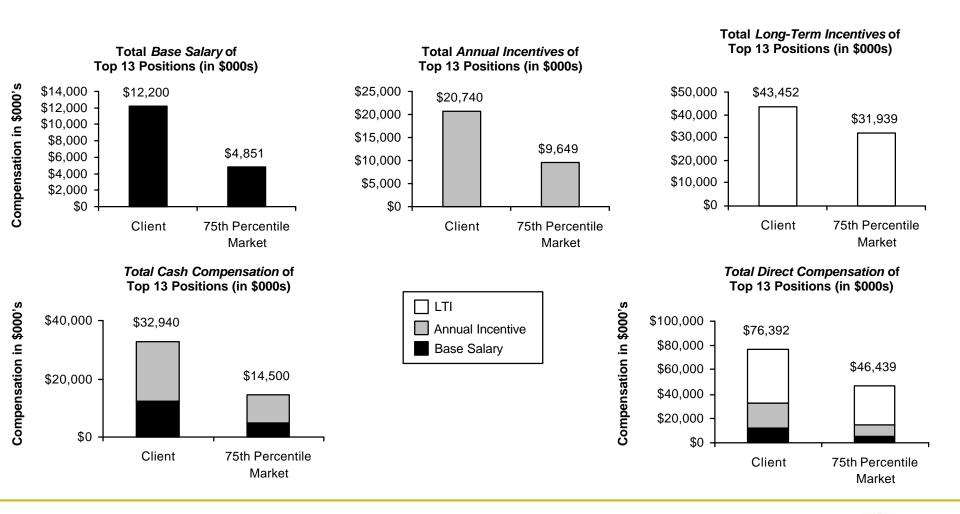
- 1. Total Cost of Management
 - a) Test survey data with proxy data
- 2. Historical Review
- 3. Wealth Analysis
- 4. Pay and Performance
- 5. Return on Management
- 6. Perks and Contracts

Total Cost of Management Analysis

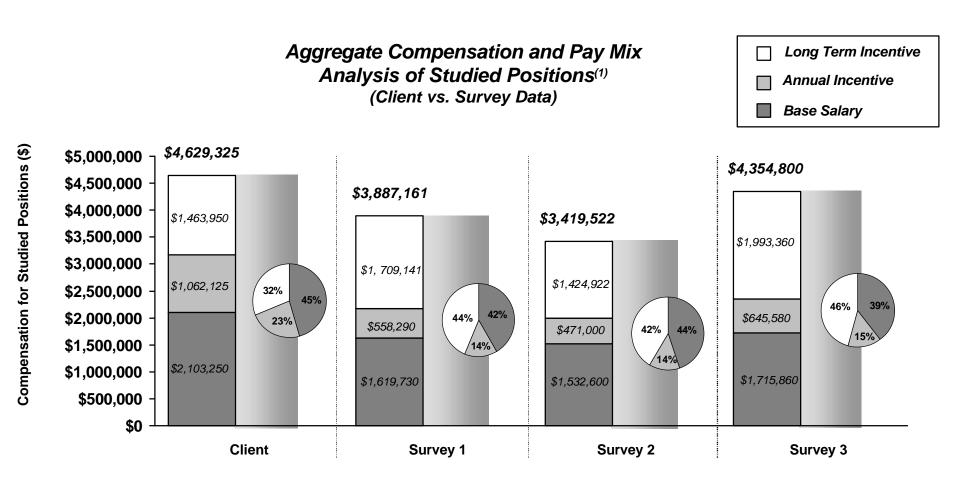
Total Compensation Cost of Management (1998-2004)



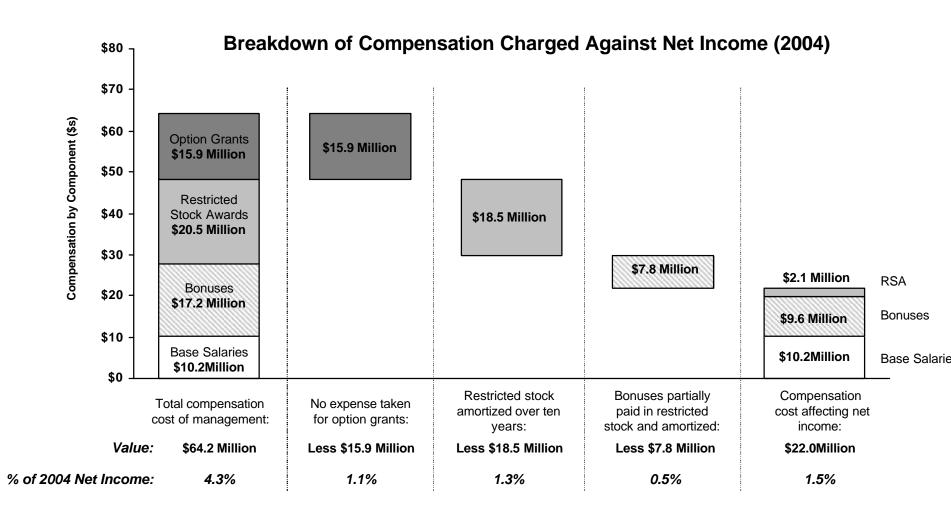
Total Cost of Management – Competitive Summary



Total Cost of Management – Aggregate Compensation and Pay Mix

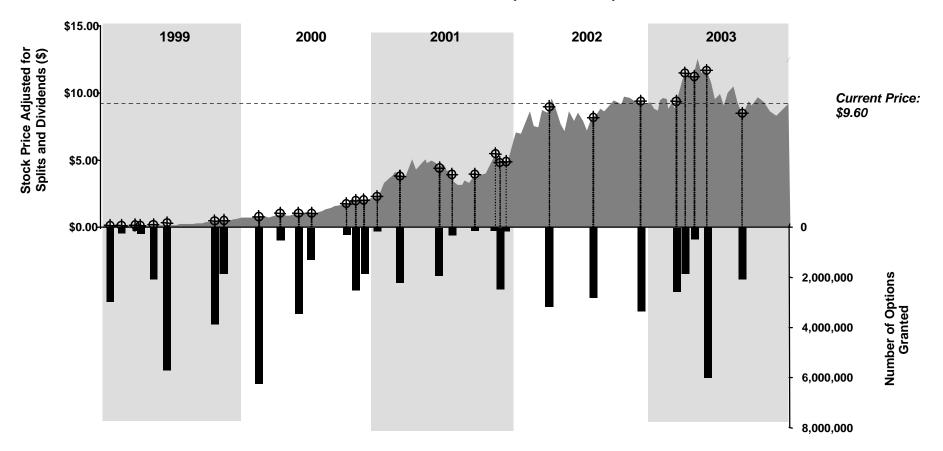


Cost of Management – Impact on Net Income

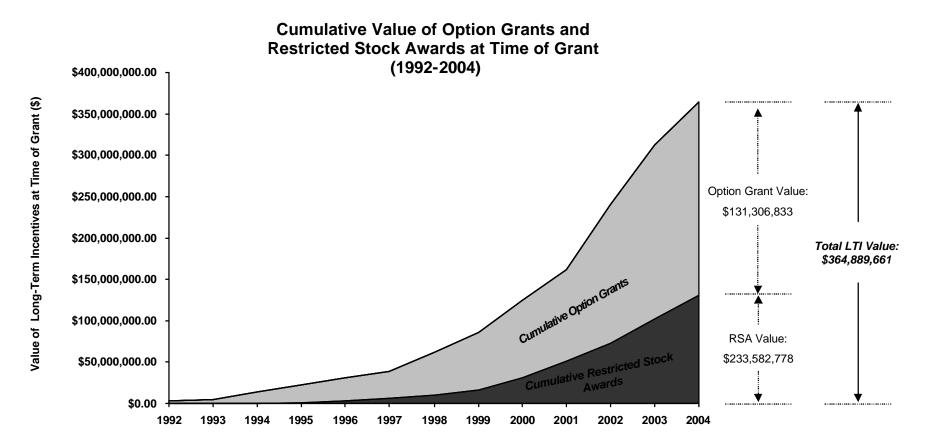


Historic Analysis of Equity Grants

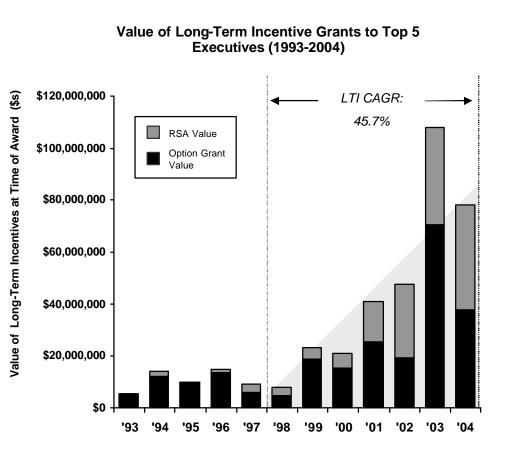
Options Grant Size and Exercise Price over Time for Selected Executives (1999 - 2003)



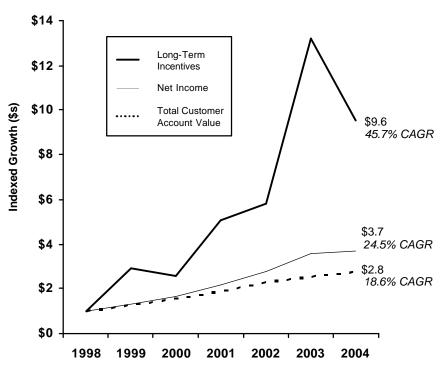
Historic Cumulative Grant Value



Historic Grant Value Relative to Performance



Indexed Growth of Long-Term Incentives for Top 5⁽¹⁾ Executives, Net Income, and Managed Loan Volume (1998-2004)



Realized Gain from Equity Awards

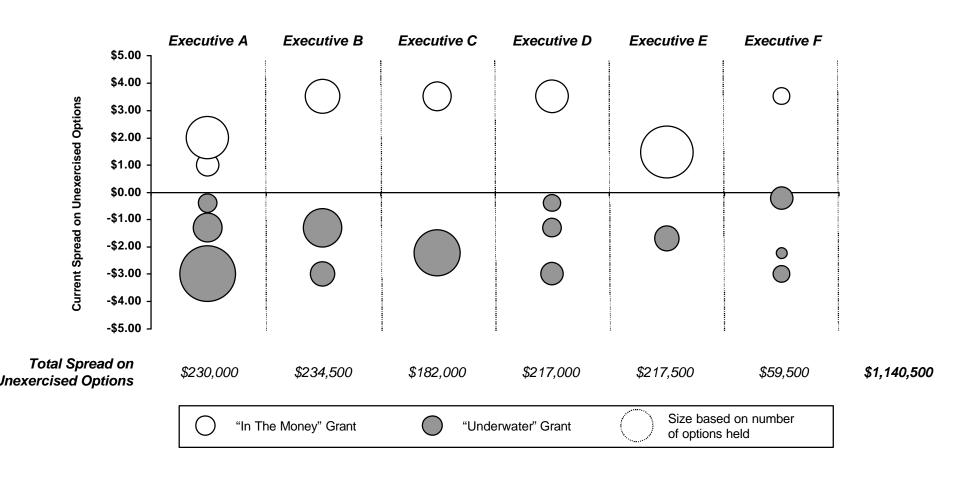
		W-2 I	ncome from Op	tion Exercises a	and RSA Vesting	g	
	1998	1999	2000	2001	2002	2003	Total
Executive A	\$26,859,666	\$30,484,156	\$24,157,008	\$23,228,960	\$29,054,541	\$11,525,206	\$145,309,536
Executive B	\$3,138,954	\$1,409,095	\$9,025,429	\$7,767,329	\$9,915,583	\$7,586,656	\$38,843,045
Executive C	\$889,087	\$3,207,966	\$6,301,107	\$7,160,613	\$15,072,280	\$13,566,625	\$46,197,678
Executive D	\$2,214,348	\$771,366	\$2,418,079	\$7,255,176	\$9,098,814	\$2,496,384	\$24,254,166
Executive E	\$0	\$1,967,816	\$14,871,102	\$9,757,700	\$4,755,768	\$5,634,712	\$36,987,097
Executive F	\$355,107	\$2,591,722	\$3,062,474	\$2,824,088	\$2,611,401	\$0	\$11,444,792
Executive G	\$422,609	\$644,126	\$1,149,203	\$954,854	\$0	\$1,516,165	\$4,686,958
Executive H	\$2,555,746	\$1,493,629	\$3,806,306	\$4,242,000	\$4,076,776	\$5,333,575	\$21,508,032
Executive I	\$0	\$0	\$0	\$768,624	\$670,727	\$0	\$1,439,351
Executive J	\$1,346,772	\$1,027,317	\$1,468,005	\$2,352,154	\$184,052	\$10,270,507	\$16,648,807
Executive K	\$475,631	\$1,139,727	\$1,499,494	\$3,061,309	\$4,636,532	\$5,386,516	\$16,199,209
Executive L	\$1,026,842	\$1,265,311	\$1,163,902	\$859,383	\$735,781	\$191,428	\$5,242,647
Executive M	\$1,424,365	\$1,581,929	\$4,730,315	\$279,970	\$0	\$1,384,381	\$9,400,961
Total	\$40,709,126	\$47,584,159	\$73,652,425	\$70,512,159	\$80,812,254	\$64,892,155	\$378,162,279

Total Wealth Generated from Equity Awards

	Current Value of Cumulative Holdings (by Vehicle Delivered)			livered)
	Market Spread on Unexercised Options	Market Value of Unvested RSA	W-2 Income from Option Exercises and RSA Vesting	Total
Executive A	\$22,554,099	\$98,161,900	\$69,990,633	\$190,706,633
Executive B	\$25,945,248	\$30,598,200	\$54,648,836	\$111,192,284
Executive C	\$40,397,458	\$27,601,875	\$35,426,844	\$103,426,177
Executive D	\$28,545,056	\$13,836,500	\$16,966,780	\$59,348,336
Executive E	\$28,039,748	\$5,853,675	\$7,210,009	\$41,103,431
Executive F	\$16,585,267	\$15,552,125	\$32,351,285	\$64,488,676
Executive G	\$5,225,416	\$5,066,000	\$2,056,216	\$12,347,633
Executive H	\$22,614,373	\$8,774,000	\$26,473,968	\$57,862,341
Executive I	\$16,749,546	\$8,861,740	\$24,695,594	\$50,306,879
Executive J	\$2,657,250	\$1,655,050	\$7,836,338	\$12,148,638
Executive K	\$19,558,990	\$6,819,300	\$14,136,209	\$40,514,499
Total	\$228,872,450	\$222,780,365	\$291,792,712	\$743,445,527

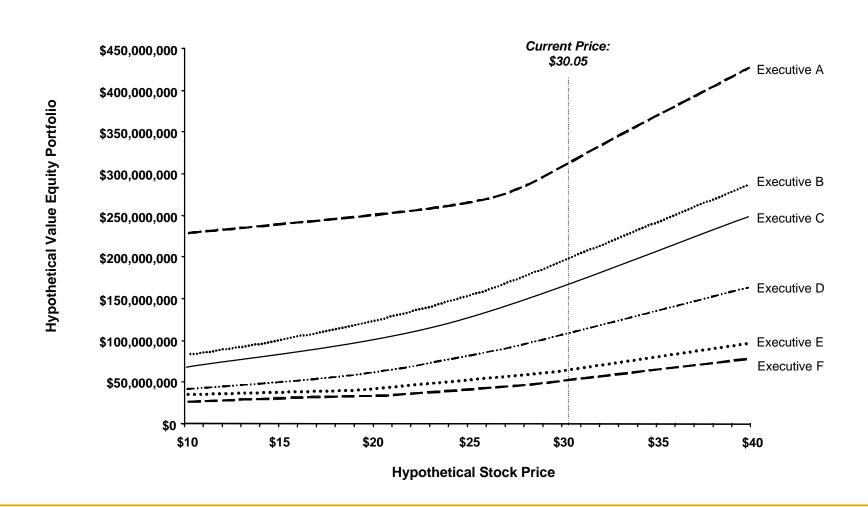
Value of Options Held

Distribution of Unexercised Options by Spread, Number, and Executive



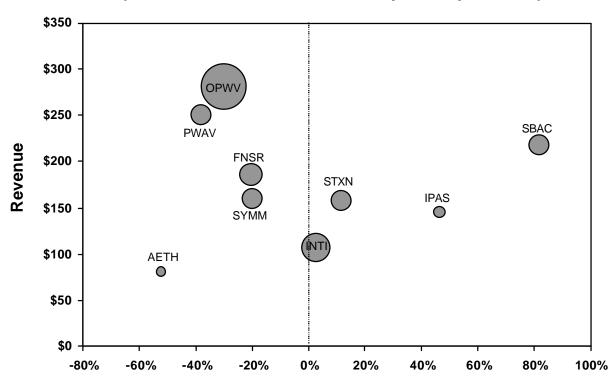
Equity Sensitivity Analysis – Portfolio Values Relative to Changes in Stock Price

Total Equity Holdings by Executive and Hypothetical Stock Price



Pay for Performance Analysis - Revenue and Sales Growth

Peer Group Pay-for-Performance Analysis (Revenue vs. Sales Growth vs. Top 5 Compensation)



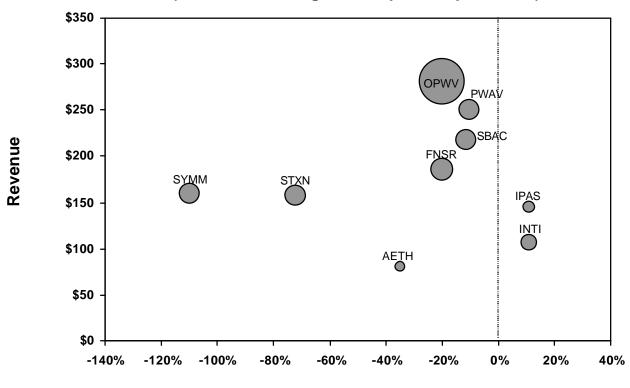
Ticker	Name	Total Top 5 Comp (Mil.)
OPWV	Openwave	\$16.3
PWAV	Powerwave	\$3.3
SBAC	SBA Comm.	\$3.2
FNSR	Finisar	\$4.2
SYMM	Symmetricomm	\$3.4
STXN	Stratex	\$3.6
IPAS	IPass	\$1.5
INTI	INet	\$2.0
AETH	Aether	\$1.4



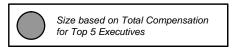
1-Year Sales Growth

Pay for Performance Analysis - Revenue and Margin

Peer Group Pay for Performance Analysis (Revenue vs. Margin vs. Top 5 Compensation)



Ticker	Name	Total Top 5 Comp (Mil.)
OPWV	Openwave	\$16.3
PWAV	Powerwave	\$3.3
SBAC	SBA Comm.	\$3.2
FNSR	Finisar	\$4.2
SYMM	Symmetricomm	\$3.4
STXN	Stratex	\$3.6
IPAS	IPass	\$1.5
INTI	INet	\$2.0
AETH	Aether	\$1.4



Margin



Total Cost of Management Relative to Performance

Select Performance Measurements

Company	Total Assets
CompanyA	\$935,959
Company D	\$875,592
Company F	\$791,687
Company B	\$786,224
Company G	\$758,185
Company E	\$587,340
Company C	\$562,442

Company	Return on Assets
Company A	1.8%
Company B	1.5%
Company C	1.2%
Company G	1.0%
Company F	0.9%
Company D	0.6%
Company E	0.6%

Company	Net Interest Margin
Company E	4.05%
Company A	3.96%
Company C	3.59%
Company G	3.14%
Company D	2.72%
Company B	2.60%
Company F	1.79%

Company	Net Charge- Offs to Loans
Company F	1.18%
Company A	1.14%
Company E	0.47%
Company G	0.08%
Company B	0.07%
Company C	0.01%
Company D	0.00%

	Net Income
Company	Growth (1-Yr)
Company F	49.5%
Company C	34.4%
Company A	20.5%
Company D	10.3%
Company E	5.0%
Company B	-1.7%
Company G	-8.0%

Compensation for Top 5 Executives

Company	Base Salary
Company B	\$2,140,147
Company A	\$2,040,934
Company G	\$1,641,332
Company E	\$1,633,259
Company C	\$1,397,141
Company F	\$1,245,938
Company D	\$1,213,850

Company	Annual Incentives
Company G	\$2,179,198
Company A	\$2,160,841
Company B	\$1,926,132
Company E	\$1,469,933
Company D	\$1,092,465
Company C	\$897,427
Company F	\$361,344

Company	Total Cash Compensation
Company A	\$4,201,775
Company B	\$4,066,279
Company G	\$3,820,530
Company E	\$3,103,191
Company D	\$2,306,314
Company C	\$2,294,569
Company F	\$1,607,281

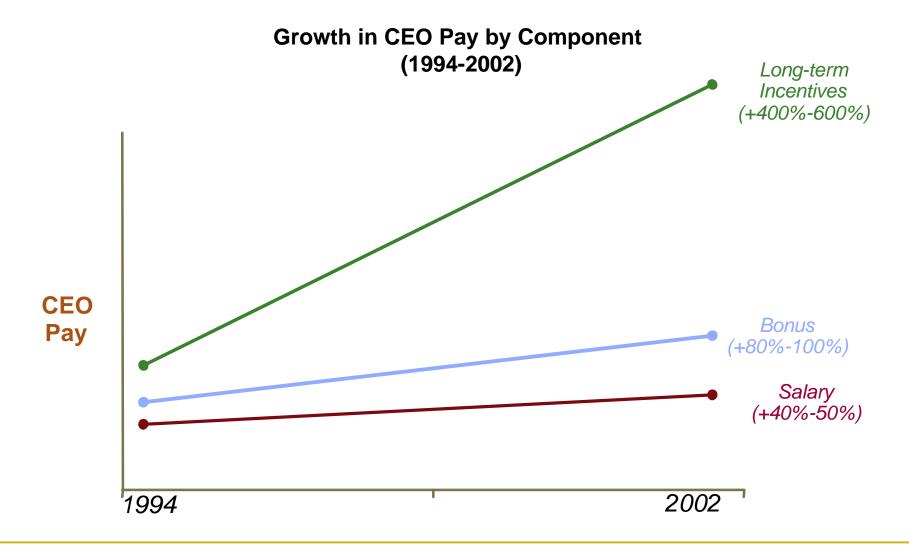
Company	Long-Term Incentives
Company A	\$3,961,401
Company B	\$3,210,221
Company C	\$2,455,712
Company E	\$2,449,888
Company G	\$2,371,997
Company D	\$1,820,774
Company F	\$1,268,906

Company	Total Direct Compensation
Company A	\$8,163,176
Company B	\$7,276,500
Company G	\$6,192,527
Company E	\$5,553,079
Company C	\$4,750,281
Company D	\$4,127,089
Company F	\$2,876,188

The New Compensation Committee Report

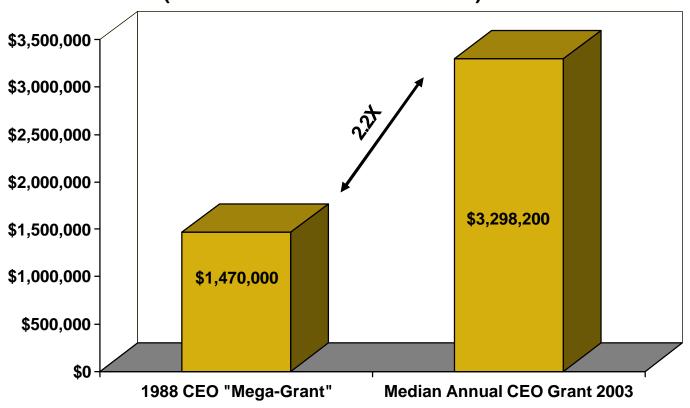
	Traditional	New
Pay Relative to Surveys	$\sqrt{}$	$\sqrt{}$
Pay Relative to Peers	Maybe	$\sqrt{}$
Total Cost of Management		$\sqrt{}$
Pay Relative to Performance		$\sqrt{}$
Return on Management		$\sqrt{}$
Performance Relative to Peers		$\sqrt{}$
Historical View		$\sqrt{}$
Wealth Position		$\sqrt{}$
Wealth Sensitivity		$\sqrt{}$
Perquisite Discolsure & Analysis		$\sqrt{}$
Change in Control/Severance	Maybe	$\sqrt{}$
Disclosure Analysis	Maybe	$\sqrt{}$

Executive Compensation Trends



Executive Compensation Trends

Comparison of CEO Equity Grants (1988 vs. 2003 in 2003 dollars)



^{1. 1988} salary data based on "Are CEO's Really Paid Like Bureaucrats" (Hall, Lieberman: Quarterly Journal of Economics, August 1998).1988 mega grant calculated at face value of 3x salary, and converted to expected value based on assumed Black-Scholes multiple of 0.5.

^{2. 2003} median grant value from 2003 Towers Perrin Executive Compensation Database. Data based on expected value of CEO long-term incentives for companies with \$3-\$6 billion in revenue (to most closely match data sample from Hall / Lieberman [1998]).